# Suggested solutions for the exam in SF2863 Systems Engineering. December 19, 2011 14.00-19.00 

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1. We can think of the support center as a Jackson network. The reception is a $M|M| 2$ queue with arrival intensity $\lambda_{R}$ and service intensity $\mu_{R}=16$ per server. Frasse's service is a $M|M| 1$ queue with arrival intensity $\lambda_{F}$ and service intensity $\mu_{F}=10$ per server. The reception is a $M|M| 1$ queue with arrival intensity $\lambda_{H}$ and service intensity $\mu_{R}=16$ per server.
(a) Let $\lambda_{0}=16$ be the arrival intensity from the outside and $\lambda_{R}$ be the intensity in to the reception. The traffic balance equations are $\lambda_{0}+1 / 4 \lambda_{F}+1 / 2 \lambda_{H}=\lambda_{R}$, $\lambda_{F}=1 / 3 \lambda_{R}$ and $\lambda_{H}=1 / 2 \lambda_{R}$ which yields, $\lambda_{R}=24, \lambda_{F}=8$ and $\lambda_{H}=12$. We can now check that the low traffic requirements are satisfied, i.e., that $\lambda_{R}=24<2 * \mu_{A}=32, \lambda_{F}=8<\mu_{F}=10$, and $\lambda_{H}=12<\mu_{H}=16$.
The probability that a random customer gets the problem solved is equal to the ratio of callers from the outside divided by callers being helped $=(6+6) / 16=$ 3/4.
(b) Let $V_{R}, V_{F}$ and $V_{H}$ be the average time it takes from a call arrives to one of the service stations until it leaves it, i.e., $V_{R}=L_{R} / \lambda_{R}=2 \rho_{R} /\left(1-\rho_{R}^{2}\right) / \lambda_{R}=$ $24 / 7 / 24=1 / 7, V_{F}=L_{F} / \lambda_{F}=\rho_{F} /\left(1-\rho_{F}\right) / \lambda_{F}=4 / 8=1 / 2$, and $V_{H}=$ $L_{H} / \lambda_{H}=\rho_{H} /\left(1-\rho_{H}\right) / \lambda_{H}=3 / 12=1 / 4$.
Letting $W_{R}$ be the average time from a call arrives to station $R$ until it exits the system, $W_{F}$ be the average time from a call arrives to station $F$ until it exits the system, and $W_{H}$ be the average time from the call arrives to station $H$ until it exits the system, then

$$
\begin{gathered}
W_{R}=V_{R}+1 / 3 W_{F}+1 / 2 W_{H} \\
W_{F}=V_{F}+1 / 4 W_{R} \\
W_{H}=V_{H}+1 / 2 W_{R}
\end{gathered}
$$

and $W_{R}=73 / 112$.
2. (a) Introduce the state, $s_{\ell}=$ how many dollars Frasse has day $\ell$. We know that $s_{0}=1000$, and $s_{\ell} \in\{0,500,1000,1500,2000\}$, where all states are not reachable at all times. The state 0 is absorbing.
Let $x_{\ell}$ be the strategy of Frasse day $\ell$, and let it be 1 if he plays fair and 0 if he counts cards.
Define the value function $V_{\ell}^{*}(s)$ to be the maximal expected winning of Frasse if he starts day $\ell$ with $s$ dollars and use the optimal playing strategy.

The DynP equation becomes

$$
\begin{gathered}
V_{\ell}^{*}(s)=\max _{x=0,1}\left\{\mathrm{E} V_{\ell}^{*}(s, x)\right\}= \\
=\max \left\{0.6 V_{\ell+1}^{*}(s+500)+0.4 V_{\ell+1}^{*}(s-500), 0.7 V_{\ell+1}^{*}(s+500)+0.1 V_{\ell+1}^{*}(s-500),\right\}
\end{gathered}
$$

The boundary condition is that $V_{2}^{*}(s)=s$.
(b) Use the recursion.

First $V_{2}(s)=s$.
Then $V_{1}^{*}(1500)=\max \left\{0.6 V_{2}^{*}(2000)+0.4 V_{2}^{*}(1000), 0.7 V_{2}^{*}(2000)+0.1 V_{2}^{*}(1000)\right\}=$ 1600 for $x_{1}=1$,
$V_{1}^{*}(500)=\max \left\{0.6 V_{2}^{*}(1000)+0.4 V_{2}^{*}(0), 0.7 V_{2}^{*}(1000)+0.1 V_{2}^{*}(0)\right\}=700$ for $x_{1}=0$,
$V_{1}^{*}(0)=0$

Then $V_{0}^{*}(1000)=\max \left\{0.6 V_{1}^{*}(1500)+0.4 V_{1}^{*}(500), 0.7 V_{1}^{*}(1500)+0.1 V_{1}^{*}(500)\right\}=$ 1240 for $x_{1}=0,1$.

The first day the strategy of Frasse does not matter, both are optimal. The second day he should play fair if he won the first day and he should count cards if he lost the first day, and if got thrown out the first day he can do nothing.
3. (a) Let $f$ be equal to $-p$, and $g=n_{H}+n_{L}+n_{C}$ be the total number of boxes. (Maximizing $p$ is equivalent to minimizing $f$ ) Then both $f$ and $g$ are clearly separable, so we can just check the properties of $f_{k}$ and $g_{k}$ for $k=1,2,3$.
Note that $\Delta f_{k}(x)=-\Delta p_{k}$

| $n$ | $\Delta p_{H}(n)$ | $\Delta p_{L}(n)$ | $\Delta p_{C}(n)$ |
| ---: | ---: | ---: | ---: |
| 0 | 5 | 3 | 7 |
| 1 | 3 | 2 | 5 |
| 2 | 2 | 1 | 3 |
| 3 | 1 | 1 | 1 |

so it is decreasing and $\Delta g_{k}(x)=1$ so it is increasing.
Note that $\Delta^{2} f_{k}(x)=-\Delta^{2} p_{k}$

| $n$ | $\Delta^{2} p_{H}(n)$ | $\Delta^{2} p_{L}(n)$ | $\Delta^{2} p_{C}(n)$ |
| ---: | ---: | ---: | ---: |
| 0 | -2 | -1 | -2 |
| 1 | -1 | -1 | -2 |
| 2 | -1 | 0 | -2 |

and $\Delta^{2} g_{k}(x)=0$ they are both integer convex for the given numbers.
(b) When we apply the marginal allocation algorithm we want to compare the quotients $-\Delta f_{k}(x) / \Delta g_{k}(x)$ and find the largest elements when $k=1,2,3$ and $n=1,1,2, \cdots$.

| $n$ | $\Delta f_{H}(n)$ | $\Delta f_{L}(n)$ | $\Delta f_{C}(n)$ |
| :---: | ---: | ---: | ---: |
| 0 | 5 | 3 | 7 |
| 1 | 3 | 2 | 5 |
| 2 | 2 | 1 | 3 |
| 3 | 1 | 1 | 1 |

The largest element is 7 , so $n^{(1)}=(0,0,1)$ is the optimal allocation for sum of $n$ is 1 and $f\left(n^{(1)}\right)=-7, g\left(n^{(1)}\right)=1$.
The largest element is 5 (in two places), so $n^{(2)}=(1,0,1)$ is an optimal allocation for sum of $n$ is 2 and $f\left(n^{(2)}\right)=-12, g\left(n^{(2)}\right)=2$.
The largest element is 5 , so $n^{(3)}=(1,0,2)$ is the optimal allocation forsum of $n$ is 3 and $f\left(n^{(3)}\right)=-17, g\left(n^{(3)}\right)=3$
The largest element is 3 (in three places), so $n^{(4)}=(1,1,2)$ is an optimal allocation for sum of $n$ is 4 and $f\left(n^{(4)}\right)=-20, g\left(n^{(4)}\right)=4$
The largest element is 3 (in two places), so $n^{(5)}=(2,1,2)$ is an optimal allocation for sum of $n$ is 5 and $f\left(n^{(5)}\right)=-23, g\left(n^{(5)}\right)=5$
The largest element is 3 , so $n^{(6)}=(2,1,3)$ is the optimal allocation for sum of $n$ is 6 and $f\left(n^{(6)}\right)=-26, g\left(n^{(6)}\right)=6$
The largest element is 2 (in two places), so $n^{(7)}=(3,1,3)$ is an optimal allocation for sum of $n$ is 7 and $f\left(n^{(7)}\right)=-28, g\left(n^{(7)}\right)=7$
The largest element is 2 , so $n^{(8)}=(3,2,3)$ is the optimal allocation for sum of $n$ is 8 and $f\left(n^{(8)}\right)=-30, g\left(n^{(8)}\right)=8$
4. (a) We need to keep track of the mood of Heathcliff, define the state

$$
s_{k}= \begin{cases}1 & \text { if Heathcliffs mood is up at beginning of day } k \\ 0 & \text { if Heathcliffs mood is down at beginning of day } k\end{cases}
$$

Define the decisions

$$
x_{k}= \begin{cases}1 & \text { if Frasse does nothing day } k \\ 2 & \text { if Frasse buys a medal day } k \\ 3 & \text { if Frasse takes Heathcliff out on day (evening) } k\end{cases}
$$

In the costs we include the revenue with negative sign. Then the costs of making decision $x_{k}=1$ is $C_{11}=-60$ if $s_{k}=1$ and $C_{01}=-30$ if $s_{k}=0$, the cost of making decision $x_{k}=2$ is $C_{12}=-55$ if $s_{k}=1$ and $C_{02}=-25$ if $s_{k}=0$, and the cost of making decision $x_{k}=3$ is $C_{13}=-30$ if $s_{k}=1$ and $C_{03}=0$ if $s_{k}=0$.
Starting policy:
Always make decision $x_{k}=1$.
Use the policy iteration algorithm. Let $v_{0}=0$, then the value determination equations

$$
\begin{aligned}
& g+v_{1}=-60+0.8 v_{1}+0.2 v_{0} \\
& g+v_{0}=-30+0.4 v_{1}+0.6 v_{0}
\end{aligned}
$$

gives $g=-50, v_{1}=-50$.
To find out if it is optimal we do one step of the policy iteration.
For $i=1$ (Heathcliff is up)

$$
\begin{aligned}
& \min _{k=1,2,3}\left\{C_{1 k}+\left(p_{11}(k) v_{1}+p_{10}(k) v_{0}\right)\right\}= \\
& =\min \left\{C_{11}+\left(p_{11}(1) v_{1}+p_{10}(1) v_{0}\right), C_{12}+\left(p_{11}(2) v_{1}+p_{10}(2) v_{0}\right), C_{13}+\left(p_{11}(3) v_{1}+p_{10}(3) v_{0}\right),\right\} \\
& =\min \{\underbrace{-60+\left(0.8 v_{1}+0.2 v_{0}\right)}_{-100}, \underbrace{-55+\left(0.9 v_{1}+0 v_{0}\right)}_{-100}, \underbrace{-30+\left(v_{1}\right)}_{-80},\}=-100=g+v_{1} \text { for } k=1 .(\text { and } k=2)
\end{aligned}
$$

For $i=0$ (Heathcliff is down)

$$
\begin{gathered}
\min _{k=1,2,3}\left\{C_{0 k}+\left(p_{00}(k) v_{0}+p_{01}(k) v_{1}\right)\right\}= \\
=\min \left\{C_{01}+\left(p_{01}(1) v_{1}+p_{00}(1) v_{0}\right), C_{02}+\left(p_{01}(2) v_{1}+p_{00}(2) v_{0}\right), C_{03}+\left(p_{01}(2) v_{1}+p_{00}(2) v_{0}\right),\right\} \\
=\min \{\underbrace{-30+\left(0.4 v_{1}+0.6 v_{0}\right)}_{-50}, \underbrace{-25+\left(0.6 v_{1}+0.4 v_{0}\right)}_{-55}, \underbrace{0+\left(v_{1}\right)}_{-50},\}=-55 \text { for } k=2 .
\end{gathered}
$$

So the policy $R_{1}=\left[\begin{array}{ll}2 & 1\end{array}\right]$, to buy a medal if Heathcliff is down and do nothing when he is up is better than $R_{0}=[11]$, i.e. to always do nothing.
Let $v_{0}=0$, then solve the value determination equations again for the new policy

$$
\begin{aligned}
& g+v_{1}=-60+0.8 v_{1}+0.2 v_{0} \\
& g+v_{0}=-25+0.6 v_{1}+0.4 v_{0}
\end{aligned}
$$

gives $g=-51.25, v_{1}=-43.75$.
The expected revenue increases by 1.25 dollars per day.
(b) Let

$$
y=\left[\begin{array}{llllll}
y_{01} & y_{02} & y_{03} & y_{11} & y_{12} & y_{13}
\end{array}\right]^{T}
$$

Then

$$
\begin{aligned}
& c=\left[\begin{array}{llllll}
C_{01} & C_{02} & C_{03} & C_{11} & C_{12} & C_{13}
\end{array}\right]^{T}=\left[\begin{array}{llllll}
-30 & -25 & 0 & -60 & -55 & -30
\end{array}\right]^{T}, \\
& A=\left[\begin{array}{cccccc}
1 & 1 & 1 & 1 & 1 & 1 \\
1-p_{00}(1) & 1-p_{00}(2) & 1-p_{00}(3) & -p_{10}(1) & -p_{10}(2) & -p_{10}(3) \\
-p_{01}(1) & -p_{01}(2) & -p_{01}(3) & 1-p_{11}(1) & 1-p_{11}(2) & 1-p_{11}(3)
\end{array}\right]= \\
& =\left[\begin{array}{cccccc}
1 & 1 & 1 & 1 & 1 & 1 \\
1-0.6 & 1-0.4 & 1-0 & -0.2 & -0.1 & 0 \\
-0.4 & -0.6 & -1 & 1-0.8 & 1-0.9 & 1-1
\end{array}\right]
\end{aligned}
$$

and $b=\left[\begin{array}{lll}1 & 0 & 0\end{array}\right]^{T}$.
Then solving the LP gives

$$
y=\left[\begin{array}{llllll}
0 & 1 / 4 & 0 & 0 & 3 / 4 & 0
\end{array}\right]^{T}
$$

then $\pi_{0}=y_{01}+y_{02}+y_{03}=1 / 4$ and $\pi_{0}=y_{01}+y_{02}+y_{03}=3 / 4$.
Finally $D_{i k}=y_{i k} / \pi_{i}$, so $D_{01}=0, D_{02}=1, D_{03}=0, D_{11}=0, D_{12}=1$, $D_{13}=0$, determines the optimal deterministic policy which is to always buy Heathcliff an employee of the day medal.
5. This can be solved using the newsboy problem formulation. Let $p=2, h=8$ and $c=-5$.
Then the optimal target price satisfies $\frac{p-c}{p+h}=\frac{7}{10}=F\left(S^{*}\right)$.
$F$ is the cumulative distribution function of the stock prize, which is assumed to be uniform on the interval $(0,1000)$, i.e. $F(t)=t / 1000$ on the interval. $F(700)=0.7$ and therefore $S^{*}=700$.

The optimal expected profit is given by

$$
C(700)=-5 \cdot 700+2 \int_{700}^{1000} \frac{t-700}{1000} d t+8 \int_{0}^{700} \frac{700-t}{1000} d t=-1550 .
$$

